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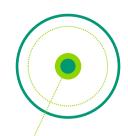
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#### Agenda





1st quarter 2021/22 - Highlights



1st quarter 2021/22 - Group financials



**Questions & answers** 

#### PHOENIX group at a glance



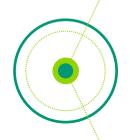
- Total operating performance and revenue increased again compared to prior year
- Profit after tax (before significant one-off effects) above previous year
- Further reduction in net debt compared to the first quarter 2020/21

#### Agenda





1<sup>st</sup> quarter 2021/22 – Highlights



1st quarter 2021/22 - Group financials



**Questions & answers** 

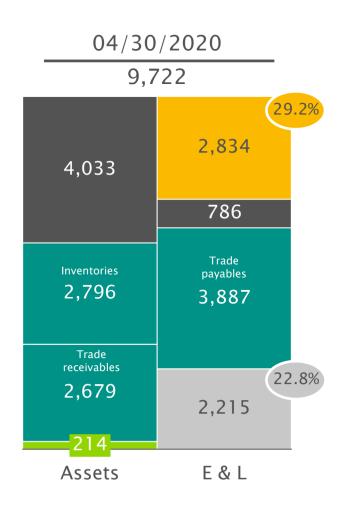
# Good development of the financial figures; profit in both years impacted by one-off effects

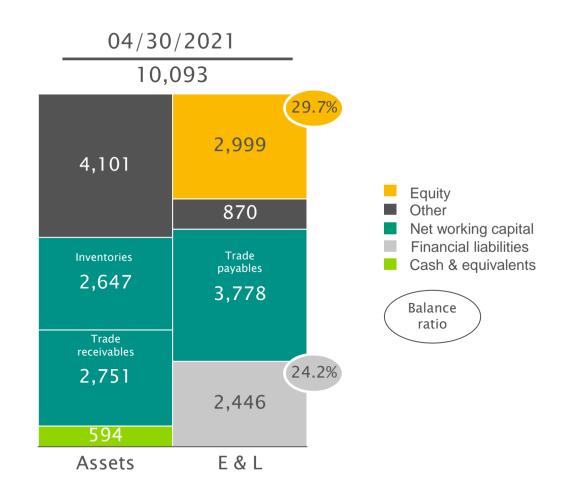


FINANCIAL PERFORMANCE	2020/21 First quarter	2021/22 First quarter	Change	
Total operating performance	9,224.9	9,309.1	84.2	0.9%
Revenue	7,244.2	7,313.2	69.0	1.0%
Total income	772.9	751.9	-21.0	-2.7%
EBITDA before significant one-off effects	158.0	167.2	9.2	5.8%
EBITDA	168.9	134.5	-34.4	-20.4%
Profit after tax before significant one-off effects	50.0	60.0	10.0	20.0%
Profit after tax	58.8	36.1	-22.7	-38.6%
Equity	2,834.0	2,998.5	164.5	5.8%
Equity ratio (%)	29.2	29.7	0.5	1.7%
Net debt	2,420.2	2,265.3	-154.9	-6.4%

#### Solid development of the balance sheet

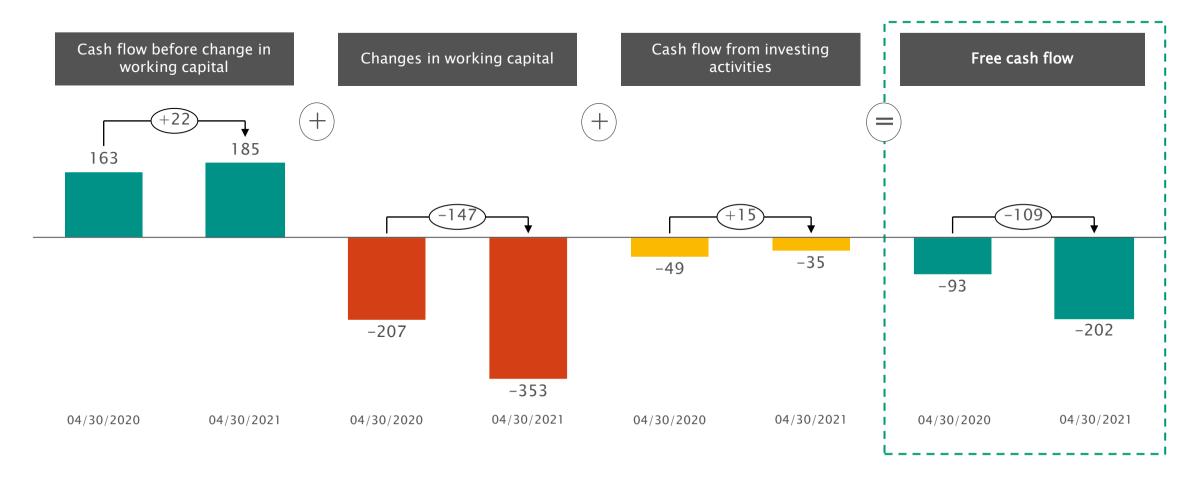






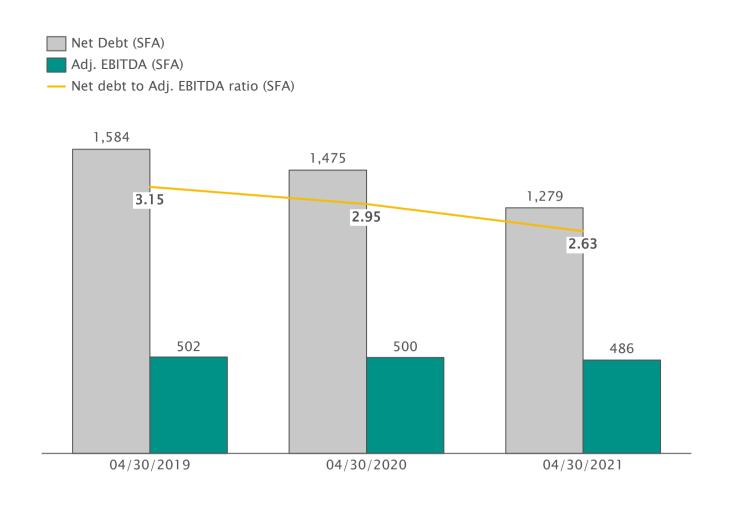
### Good development of the cash flow before change in working capital

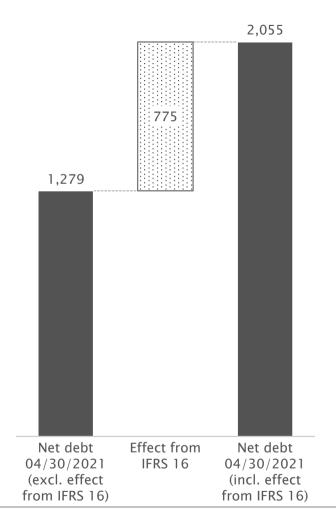




# PHOENIX KG | Net Debt reduced due to free cash flow generation during the last twelve months (excl. IFRS 16)

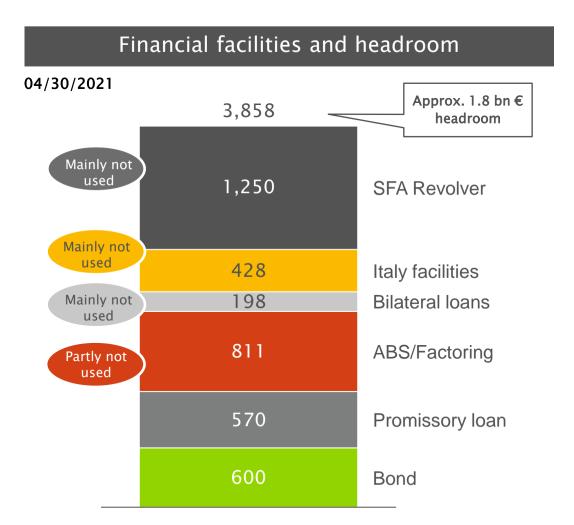


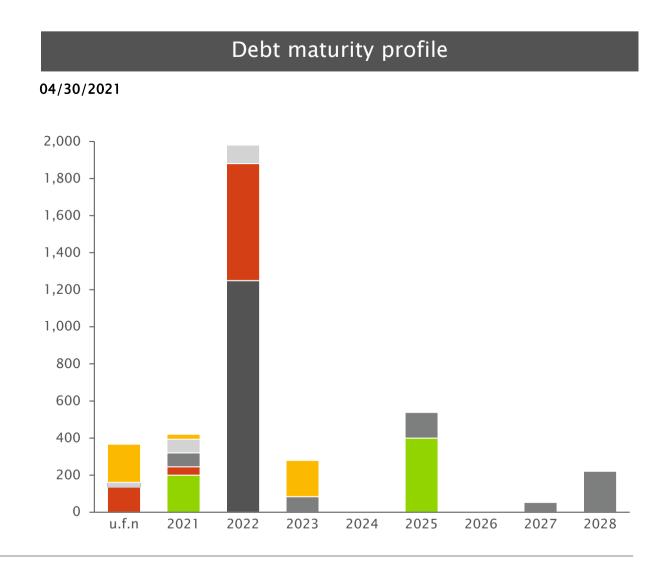




#### Excellent liquidity headroom available







#### Financial outlook for the fiscal year 2021/22



- Expansion of market position in Europe through organic growth and acquisitions
- PHOENIX group's revenue set to increase at a slightly higher rate than European pharmaceutical markets
- Profit before tax for fiscal year 2021/22 is expected to be slightly above the level seen in 2020/21
- Positive development of equity ratio expected

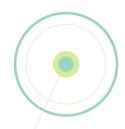
### Financial calendar 2021



Reporting event	Date
<ul> <li>Half-year report February to July 2021</li> </ul>	23 September 2021
<ul> <li>Quarterly statement February to October 2021</li> </ul>	16 December 2021

#### Agenda

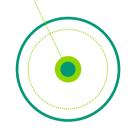




1st quarter 2021/22 - Highlights



1st quarter 2021/22 - Group financials



**Questions & answers** 



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