



INVESTOR CALL PHOENIX GROUP RESULTS OF THE 1ST HALF-YEAR 2022/23

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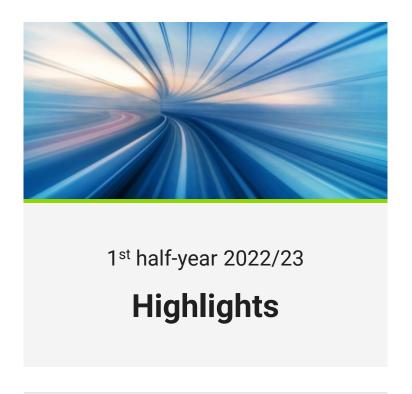
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AGENDA





1st half-year 2022/23

Group financials



Questions & answers



PHOENIX GROUP AT A GLANCE



Total operating performance and revenue have increased again compared to prior year



Profit before tax at the level seen in previous year



Further reduction in net debt compared to the first half-year 2021/22





AGENDA





1st half-year 2022/23

Group financials



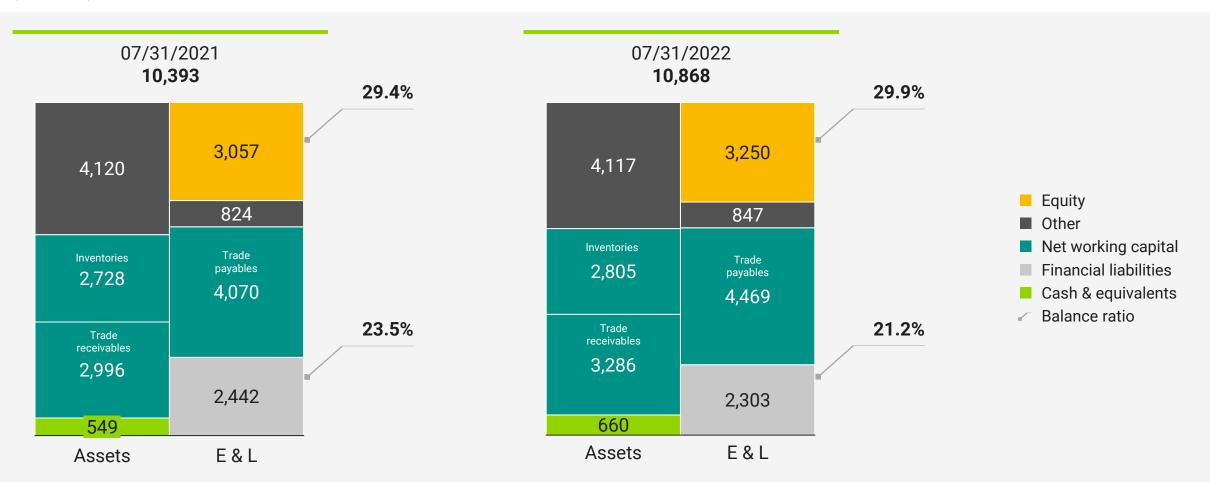
Questions & answers



PHOENIX SE | SOLID DEVELOPMENT OF THE FINANCIAL FIGURES

Financial performance	1 st half-year 2021/22	1 st half-year 2022/23		Change
Total operating performance	18,942.9	20,831.1	1,888.2	10.0%
Revenue	14,816.2	16,178.6	1,362.4	9.2%
EBITDA before significant one-off effects	341.7	328.9	-12.8	-3.7%
EBITDA	308.8	328.9	20.1	6.5%
EBIT	167.0	182.7	15.8	9.5%
Profit before tax before significant one-off effects	165.2	135.0	-30.2	-18.3%
Profit before tax	132.3	135.0	2.7	2.0%
Profit after tax	98.5	98.6	0.1	0.1%
Equity	3,057.0	3,249.7	192.7	6.3%
Equity ratio (%)	29.4	29.9	0.5	1.7%
Net debt	2,156.1	1,834.6	-321.5	-14.9%
6 09/28/2022 PHOENIX group Results of the first half-year 2022/23	DHOENIX (gro		NIIV group	

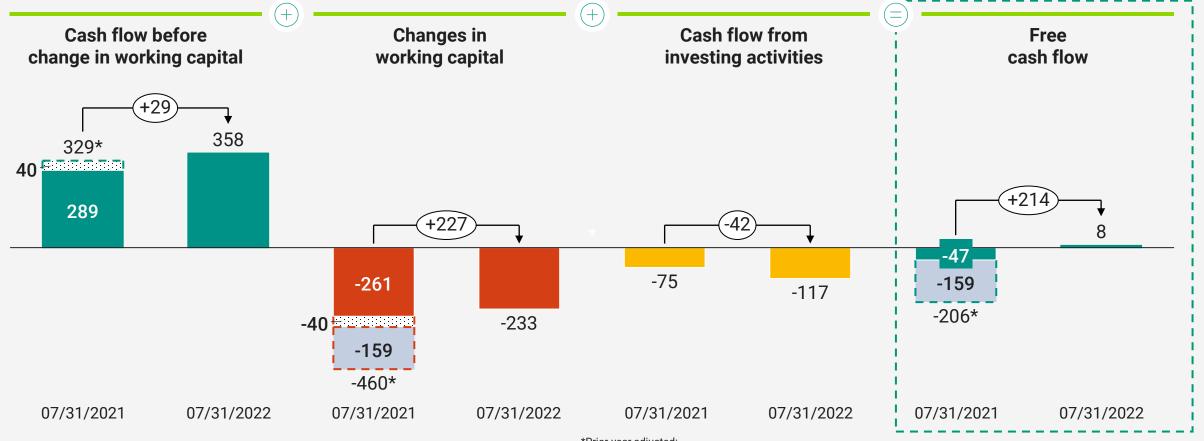
PHOENIX SE | GOOD DEVELOPMENT OF THE BALANCE SHEET





PHOENIX SE | FREE CASH FLOW IMPACTED BY CHANGE IN WORKING **CAPITAL**

(in mEUR)

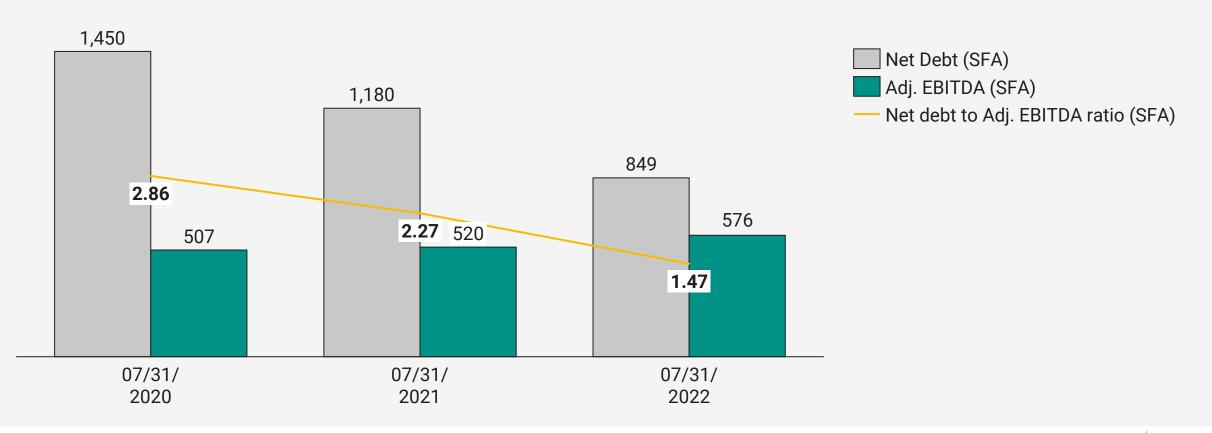


*Prior year adjusted:

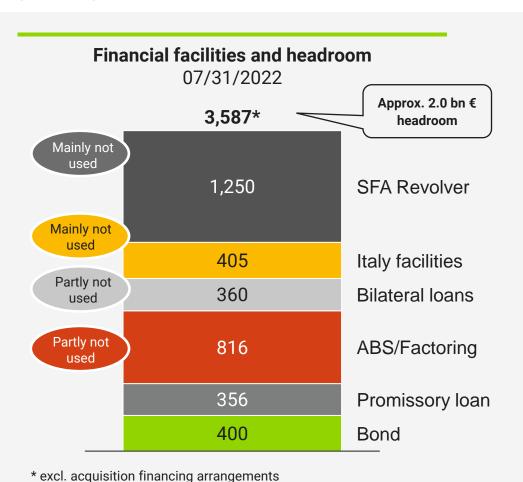
- Neutral reclassification between "Cash flow before change in working capital" (+40 m) and "Changes in working capital" (-40 m)
- Change of an ABS program from off-balance to on-balance -159 m



PHOENIX KG | CONTINUOUSLY IMPROVED LEVERAGE RATIO DUE TO FREE CASH FLOW GENERATION (excl. IFRS 16)



PHOENIX SE | EXCELLENT LIQUIDITY HEADROOM AVAILABLE



Debt maturity profile 07/31/2022 2,000 1,800 1,600 1,400 1,200 1,000 800 600 400 200 0 u.f.n 2022 2023 2024 2025 2026 2027 2028

^{09/28/2022} PHOENIX group | Results of the first half-year 2022/23

FINANCIAL OUTLOOK FOR THE FISCAL YEAR 2022/23



Expansion of market position in Europe through organic growth and acquisitions



PHOENIX group's revenue set to increase at a slightly higher rate than European pharmaceutical markets*



Profit before tax for fiscal year 2022/23 is forecasted to be at the level seen in 2021/22*



Positive development of equity ratio expected*

*Given the difficulty of predicting when the acquisition of parts of McKesson's European business activities will be completed, the forecasts do not include any resulting effects on the PHOENIX group's revenue, profit before tax or equity ratio.







FINANCIAL CALENDAR 2022

Reporting event

Date

Quarterly report February to October 2022

21 December 2022



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Highlights



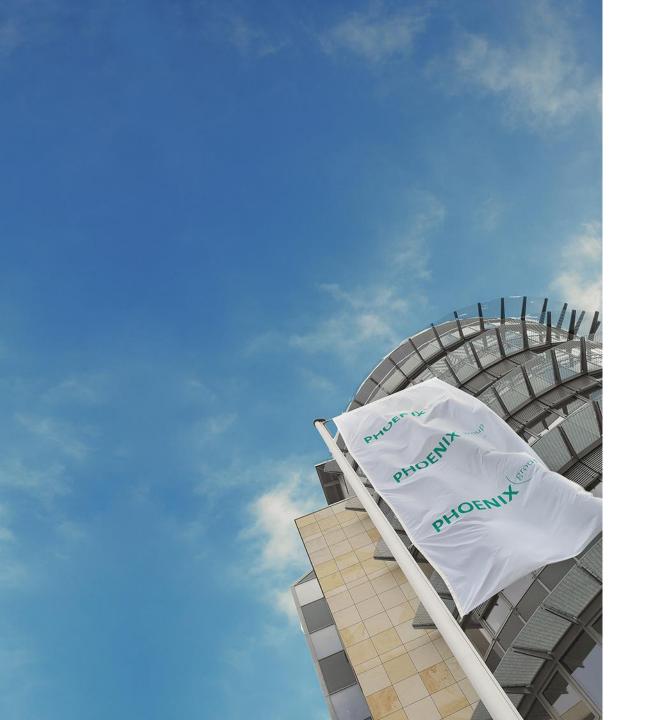
1st half-year 2022/23

Group financials



Questions & answers







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APPENDIX | NET DEBT BRIDGE, JULY 2022

